

<b>Strategic Risk Management</b>		<b>Agenda No: 10</b>
<p><b>Corporate Priority:</b> An organisation that delivers value – Providing value for money, Delivering excellent customer service, Improving out services through innovation</p> <p><b>Report presented by:</b> Trevor Wilson, Head of Finance  <b>Report prepared by:</b> Trevor Wilson, Head of Finance</p>		
<p><b>Background Papers:</b> Risk Policy, Strategy and Implementation Plan – Council 19<sup>th</sup> April 2006. Strategic Risk Management report to Cabinet on 3<sup>rd</sup> February 2014</p>		<b>Public Report</b>
<p><b>Options:</b> To agree or suggest amendments to the Council's approach to Risk Management.</p>		<p><b>Key Decision:</b></p> <p><b>NO</b></p>
<p><b>Executive Summary:</b></p> <p>The report provides detail of the review of and updating of the Council's Strategic Risk Register as agreed by the Cabinet at its meeting on 3<sup>rd</sup> February 2014.</p> <p>The register and action plans agreed by Cabinet on 20<sup>th</sup> May 2013 were reviewed and an updated draft register produced by Management Board on 3<sup>rd</sup> December 2013.</p> <p>The register details the risks which have potential to impact on the delivery of the Corporate Strategy over the medium-term. In addition to undertaking this review of the register the Management Board ensures that the register continues to be current by regularly reviewing and updating the strategic risks. The strategic risk register forms one part of the Council's overall approach to risk management, other facets include: processes for identifying and recording operational risks, risk registers for major projects, business continuity planning and emergency planning.</p> <p>The number of strategic risks identified is eight, a reduction of two from the ten risks identified at the last review conducted in April 2013. The change results from the deletion from the register of two risks: Major Projects (risk number 5): this is now incorporated in operational risks (where appropriate) and Community Engagement (risk number 9): this was originally identified in response to the requirements of the Localism Act however the Council has processes in place and the management of this is now regarded as 'business as usual'.</p> <p>The number of risks above the Risk Tolerance Line (See Appendix A) requiring active management has remained at five. The risk rating for 'Community Resilience' (number 4) has, however, been reduced from B2 to C2 because of the progress made with the delivery of the planned actions to help address the risk.</p>		

A summary of the changes to the risk ratings made at the reviews are shown in the table below:

<b>Risk Rating</b>	<b>April 2013</b>	<b>December 2013</b>
<b>B2</b> ( <i>High likelihood/ Critical impact</i> )	1	0
<b>C2</b> ( <i>Significant likelihood/ Critical impact</i> )	4	5
<b>D2</b> ( <i>Low likelihood/ Critical impact</i> )	3	2
<b>D3</b> ( <i>Low likelihood/ Marginal impact</i> )	2	1
<b>Total number of risks on Strategic Register</b>	<b>10</b>	<b>8</b>

Management Action Plans for managing each of the five risks above the risk tolerance line are owned and maintained by a Corporate Director. Details of the risks together with the Management Action Plans are provided at Appendix B.

#### **Decision**

Members are asked to note and endorse the Strategic Risk Register and the Action Plans for managing the high rated risks.

#### **Purpose of Decision:**

For members of the Governance Committee to be assured that the Council's strategic and operational risks, with a high risk rating, are being actively managed.

#### **Any Corporate implications in relation to the following should be explained in detail**

<b>Financial:</b>	Risks and associated management action plans concerning the Council's finances are highlighted in risks numbers 1 and 8.
<b>Legal:</b>	There are no specific risks of a legal nature at this time.
<b>Safeguarding</b>	The Council's approach to and training undertaken on its Safeguarding responsibilities means that this is not currently regarded as a strategic risk for the Council.
<b>Equalities/Diversity</b>	The Council's processes and approach to equalities and diversity are well developed and are not regarded as a risk.
<b>Customer Impact:</b>	The potential impact of the Government's Welfare Reforms on residents in the district, in particular vulnerable groups, is identified at risk number 4. A management action plan is included detailing the actions to taken and planned to

	reduce the risk.
<b>Environment and Climate Change:</b>	A risk is identified regarding the Council's approach to climate change (risk number 10). The risk is rated as a low risk as a consequence of the strategy and climate change risk assessment produced.
<b>Consultation/Community Engagement:</b>	Community engagement (risk number 9) is proposed to be deleted from the register as a consequence of the processes the Council has put in place to deal with challenges introduced under the Localism Act.
<b>Risks:</b>	A robust Risk Management process is an important element of the Council's governance arrangements.
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